

FEATURING



(Pre-Conference workshop- May 8th) The Hilton Downtown Miami

Miami, FL

# Where the Aviation industry meets in the Americas

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## **6 EVENTS 1 PLATFORM**

From new business and revenue models to new technologies, this is the event for airline executives to learn all they need to know about revenue in one place.



## The earlier you book, the more you save!

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## **OUR STORY**

Dear Aviation Industry,

Where to begin? For over a decade, Terrapinn has been the global conference leader with the Aviation Festival series, bringing together CEOs, CTOs, CCOs, and CMOs from low cost airlines like **Norwegian Air** and **Frontier**, to the largest global carriers such as American Airlines, United Airlines and Delta Air Lines. Aviation Festival Americas is proud to be an integral part of this global conference series. Over our 10-year history, we have expanded our total number of different airline carriers in attendance, and we are still able to boast the best ratio of airlines to solution providers. Last year we had 54 different carriers, which made up **50%** of the total audience.

As we grow globally, we have gained participation from European carriers like **Flybe** to South American carriers like Sky Airline based in Chile and Azul Airlines based in Brazil.

As the aviation sector continues to rely on technology more and more every day, we recognize the importance of creating an event where you can easily connect with the top IT airline leaders who are moving the industry forward. For that reason at our May 2016 event, the Head of Data Science from easyJet and the CIO of Spirit delivered thought provoking keynote presentations. This year we are hosting a global list of airline and airport executives from Spirit Airlines, Greater Toronto Airports Authority, Norwegian Air, WestJet, Air Canada, Jetstar, Southwest Airlines, United Airlines and Iberia Express.

New in 2017, we have added an Aviation Marketing track to bring in more airline CMOs to discuss their digital strategies, and we've also added an Aviation Strategy track to address the specific revenue challenges full service carriers are facing.

We look forward to welcoming you to Miami in May.

Yours,

mericas



**Michael Ryan** Project Director Aviation Festival Americas T/+16466191787 E/ michael.ryan@terrapinn.com



## KEYNOTE PRESENTATION: CREATING A MARKET FOCUSED BUSINESS MODEL IN THE MODERN AVIATION LANDSCAPE

- Ultra-reliability: combining logistics, data analytics, information systems and process excellence
- Unit cost reliability: achieving structurally faster aircraft turn times, efficient day-of operations to minimize downtime and better fuel storage practices
- Network preeminence: structuring advantageous codeshares, alliances, joint business arrangements and strategic investments
- Top customer experience and convenience: utilizing mobile apps, proximity sensors and personalized service for frequent flyers

## Jayne Hrdlicka, CEO, Jetstar Group

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## **BUSINESS AND STRATEGY**



## **ROBERT L**. **FORNARO**

CEO





- The challenges of continuing with the ULCC model and alleviating the perceived inverse correlation between passenger experience and affordable fares
- Moving Spirit from being known for just low fares to a more reliable and customer friendly airline that still offers the lowest fares in the industry
- Improving on-time performance and reducing customer complaints



## **KEYNOTE PRESENTATION:** BUILDING A LOW-COST MODEL WITHOUT SACRIFICING CUSTOMER SERVICE -VIVAAEROBUS' CEO ON TREATING YOUR CUSTOMER RIGHT WHILE BEING AN LCC

- From bus to air, how Viva Aerobus' unique business model crafts a brand personality and an entirely different playing field for customer experience
- experiences
- specifically the how and why

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## **JUAN CARLOS ZUAZUA**



• Analyzing a shifting customer philosophy that banks on loyalty through the digestion of amazing travel

• Creating exponential growth in customer engagement by understanding the underlying values of travel,

## LATIN AMERICAN AIRLINE EXECUTIVES

William Dean Donovan Founder & Director volaris 💠



Juan Carlos Zuazua viva



**Rodrigo Llaguno** 



Andrés Fabre <u>⊿דעשצ∃ע</u>



**Rafael Martínez** VP, Distribution & Revenue Management



Chris Amenechi Pricing and Revenue

## **GLOBAL LINEUP OF AIRLINE EXECUTIVES**



CIO

**Robert L. Fornaro** spirit





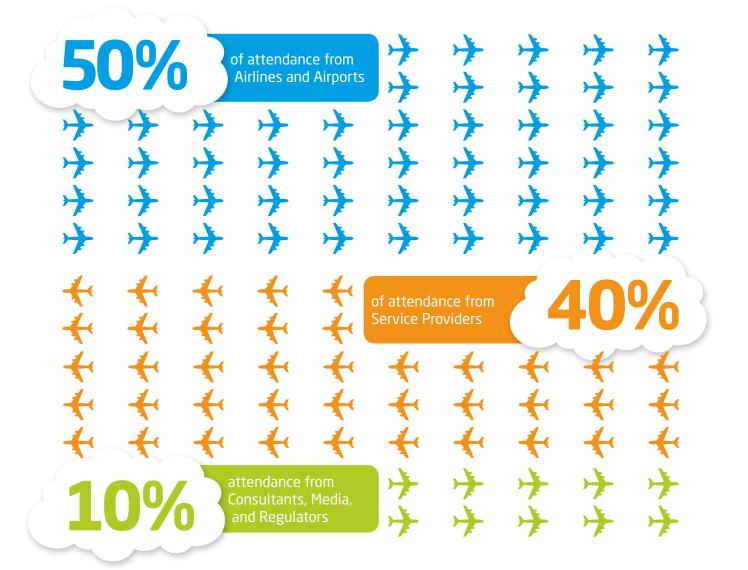


**David Harvey** Managing Director Business Development



Tye Radcliffe Director Distribution Payment & Ticketing Systems

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**Trevor Martín** CCO EXPRESS

Katri Harra-

FINNAIR

Chief Digital Officer

Salonen

Martin Boyer



Sales



**Duncan Bureau** 

Vice President Global

AIR CANADA 🋞







\*Based on Aviation Festival Americas 2016 attendees

## **CLASS OF 2017**



Ezenwa

Communications Dana Airlines

Media/

Managing

Officer

Tronos

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-

Sadler CEO interCaribbean Airways



Surf Air



Schwab CEO Star Alliance



Bradle Furner )irector Sales Strategy & Distribution Westjet



larvey Managing Director Rusiness. )evelopment Southwest Airlines



Sr. Director, Ancillary Revenue and ovaltv Frontier Airlines

Richard owrv Sr. Director Distribution & Sales Spirit Airlines



'rev Urbah Executive Board **1**ember TAP Portugal



García 077 Aerolíneas Argentinas

### **CMOS & MARKETING EXECUTIVES**



Amy Valcik Chief Sales & Marketing Officer Flybe



Moreno lead of Digital 1arketing Volaris



essica Marin enior Public elations & Digital pecialist Miami International Airport

Katri Harra Chief Digital



hief IT chitect LOT Polish Airlines



Chris lesser OneJet



Raj Singh 1anaging Director jetBlue Technology Ventures

SimpliFlying





1anager Americas Skyscanner



losenberg resident STRATACONNEX













**Tom Bacon** CFO Airline Revenue Optimization

## NDC WORKSHOP

(Monday, May 8th)

## The New Distribution Capability (NDC) Program launched by IATA marks a new age of industry-wide market adoption of an XML-based data transmission standard

This workshop offers you the most comprehensive and enlightening guide to the current steps, outlined goals and far-reaching implications of the adoption of NDC along with new developments such as **One Order** that are paving the way to creating a more efficient, streamlined and unified industry and ultimately promote accelerated growth and innovation inside our sector.

This is a must-attend for members and non-members of IATA as it will provide a powerful outlook on the industry-wide systems, show avenues of collaboration and paint an accurate projection of a future where avenues of distribution are accessible and collaboration is not only possible, but more accessible than ever before in the aviation industry.

X	01:00	NDC OUTLOOK: Adoption outcomes, projections and analysis
	02:00	ONE ORDER: Promoting simplicity, efficiency, cost-effectiveness and allowing acquisition of real-time data
	03.00	NDC Deployment partners, symbiosis and current collaboration efforts
	04:00	RETAIL REVENUE MODELS AND NDC: Surveying our evolution into retail models with NDC
	05:00	NETWORKING DRINKS RECEPTION
\	06:00	END OF WORKSHOP

## Workshop Leaders:



Manish Shrivastava Co-Founder & Commercial Executive





Tye Radcliffe Director Distribution Payment & Ticketing Systems



Implementation Manager

NDC Regional

of The Americas



Alicia Lines Regional Director of The Americas





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## AIRXPERIENCE

**AMERICAS** 



**Rodrigo Llaguno** CX0 Aeroméxico



#### **PRESENTATION:**

#### Personalizing the in-flight experience - How airlines can transform the in-flight experience to make it more personal, compelling and engaging than ever before

- Home in the sky: How to make passengers feel virtually comforted and entertained like they are at home
- Why airlines have not done well using data to customize the passenger experience?
- How digital technologies are opening up many newer possibilities
- Costs and benefits: A critical calculation of returns on investment in additional, more timely and richer information about



**Dr. Gerald Schreiber** PaxLife



Bert van der Stege VP & CCO Halifax International **Airport Authority** 



Sami Foguel Vice President of **Customer Operations** and Quality **Azul Linhas Aereas** 



Maurice lenkins **Director Information** Systems and Telecommunications Miami International Airport

#### **PRESENTATION:**

#### The extinction of hardwired IFE systems - Are hardwired IFE systems going the way of the dinosaurs?

- With many customers bringing their PEDs on board legacy IFE's are fast becoming a second thought?
- How moving to a fully wireless system and eliminating legacy IFE systems can increase personalization by utilizing mobile platform data
- Reducing weight by designing a seat with no pre-installed IFE system

#### **PRESENTATION:**

#### Designing the airport of the future - How to differentiate as an airport and create a unique passenger experience?

- Innovative terminal designs to cope with increasing passenger numbers comfortably
- Cost-control vs. new service gadgets
- Moving towards a customer-centric airport: Identifying the pain points and redefining the travel experience
- Addressing the need to balance all stakeholders' interest within the Canadian User Pay Model

#### **PRESENTATION:**

Handling irregular operations - Utilizing digital tools to assess, resolve and communicate service disruptions

- Delivering personalized solutions straight to the customer ranging from notifications to auto-rebooking for delays, cancellations and other unforeseen circumstances
- A standard approach to restore normal services swiftly and cost-efficiently- Collaboration among staff, between airlines and airports
- How we can use predictive analysis to anticipate disruptive events and provide earlier contingency executions

## **ROUNDTABLE:**

#### The Next Frontier for Check-In- Creating an entirely autonomous check-in platform

- Making the case for mobility, biometrics, e-tags and smart tokens
- Next generation technologies in check-in to enhance customer experiences and efficiencies at the airport
- How to make self-check-in solutions affordable and scalable



Vestfalewicz Chief IT Architect LOT Polish Airlines

#### **PRESENTATION:**

**CASE STUDY:** 

assets

**ROUNDTABLE:** 

Cloud-layered security - In a world where DDoS attacks can cost \$5 per hour, how are we securing ourselves?

- Utilizing Intrusion Detection Systems (IDS,) Virtual Private Networks (VPNs) and Data Loss Prevention Technology (DLP) effectively
- Contextual data access control and how we can trickle this down to our employees to control sensitive data in our cloud

Aiming your mobile tech inwards -Now that multiple customer facing applications have been built,

• Track assets in an accessible platform to increase employee efficiency and minimize asset-related delays

Find new customer-facing applications for your platform by providing selective visibility of customer-related

Stealing from the cockpit - Augmented Reality has been used by our pilots for years, what are the

Utilizing AR to deliver relevant contextual information to your employees in order to ensure best customer

What is the possibility of creating a mobile platform that could interface with our customer's own wearables

Analyzing new IoT risks and how to protect against them

possible applications if we take it out of the cockpit?

to deliver relevant journey information?

• Build on existing frameworks to expand platform usability and applications

• Take the HUDs from the cockpits and into the airport with wearable technology

experience or to create safer and more efficient operational practices

see how mobile may benefit our operation



## eff Ulrich enior Manager

Digital Innovation Inited Airlines



iav Sharma

nvestment Associate tBlue Technology ntures



#### **ROUNDTABLE:**

#### The Internet of Things and the customer journey- Facing unseen levels of hyper connectivity, how will IoT affect the customer journey?

- How can IoT improve stress points throughout the customer journey by utilizing multiple geo-specific access points and device-to-device interfacing
- How the IoT can improve experience, fuel efficiency and amplify passenger personalization through a system of perpetual communication between access points
- Finding IoT right now, looking at cross-platform interfacing, managing tech communication streams and addressing security vulnerabilities



Rocky Wiggins

**Spirit Airlines** 

Director Packaging Solutions Peakwork

## **PRESENTATION:**

### Why not take it all - owning the shopping basket with disruptive packaging technology

- Packaging for many country PoS +50 markets via one technology platform
- Multi accommodation supply marketplace for airline packaging
- Maximizing revenue with high attachment rates for package product upsell
- Connecting packages into metasearch and other distribution channels

### E-COMMERCE AND DIGITAL ENGAGEMENT



- **ROUNDTABLE:**
- Using e-commerce tools to sell ancillary services
- Thinking like an e-commerce giant- What can airlines learn from companies like Amazon and Alibaba? • Using e-commerce to create a new revenue stream
- Corstorphine General manager Americas Skyscanner
- E-commerce and how NDC can help you acquire focused data that is shareable and accessible between brands to encourage dynamic approaches to airline customers



lames Callaghan

Chief Technologist

Westlet

Raj Singh

letBlue

Technology

Katri Harra-

Chief Digital Officer

Salonen

Finnair

Ventures

Managing Director

#### **PRESENTATION:** Protecting yourself - Developing a robust cyber security strategy

- Create an inclusive and impenetrable cyber security plan to protect your data and operations
- Protecting cloud-based assets by monitoring access points and understanding vulnerabilities
- How do you know when you are under attack and how can you combat it?



## PANEL:

#### Asset maintenance through predictive analytics and IoT - How can we promote operational efficiency by getting the most out of our assets?

- Utilizing IoT systems to collect asset-based data and monitor maintenance needs
- Using analytics to understand procedural efficiency and its impact on the health of our assets
- involved



## **PRESENTATION:**

### Agile procedural management teams - Reworking your IT internals to shorten time to market

- How to build effective learning platforms to promote agility
- Looking internally to foster a tech culture that nurtures reaction time and fast response in a positive way • Reworking legacy systems to eliminate redundancy in processes and aid your tech team in shaving off
- response times to irregular operations



## CASE STUDY:

### Using Translation to drive direct bookings and consumer loyalty - Creating a cultural-specific solution to understand your customers

Kevin Cohn Senior Vice President of Operations Smartling

#### Embracing e-commerce with NDC - Are airlines becoming internet companies?

- Building a diversified portfolio of leading, specialized e-commerce brands as an airline

• How to safely navigate the dangers without slowing down your business

• Understanding regulation impact when adopting new technologies, especially when fleet-maintenance is

- Providing information in a consumer's own language influences buying decisions
- On average, airlines support fewer than half as many languages as do OTAs
- New technology makes it possible for airlines to better compete for global consumers



#### **REVENUE & ROUTES**





Rolando Damas Managing Director CO0 North America & Asia Revenue Avianca

Eric Nordling Gaston Rodriguez USA Commercial Director

Management **Azul Linhas** Aéreas Brasileiras



Anton Diego Founder & CEO Founder & CEO



Systems





Brad Turner

**Director Sales** 

Strategy &

Distribution

Dave Doty Senior Manager, Network Planning & Performance Southwest



Tadashi Matsushita, P Strategic Planning, The Americas **All Nippon** 



#### Retail revenue models -How is the evolution towards the retail model progressing for airlines and will initiatives like NDC remove barriers?

- How close are we to seeing airlines transition into becoming 'Amazons of Travel'?
- Are some airlines in trouble of becoming purely a commodity?
- Connecting big data innovation, creativity and new technology to drive more retail focused airlines
- What can we learn from the retail sector when it comes to delivering value-led loyalty and rewards for our passengers?

#### PANEL:

Using customer-choice modeling to more accurately forecast future demand - A focus into the Caribbean and South American distribution markets

- Investing in big data projects
- OTAs vs. metasearch engines
- Regional carriers competing with national carriers
- Dealing with low volumes
- How to overcome low travel volumes and political and Revenue Management economic instability

#### **PANEL:**

Rafael Andres

VP Distribution &

Martinez

Aerolineas

#### Americas route outlook - Strategizing route acquisition to maintain consistent growth and fostering significant ROI

- Managing capacity: How to achieve sustainable growth, given the region's huge order book and temptation by some airlines to continue or resume strategic expansion
- Meeting safety standards: How to collaborate towards a cross-border aviation safety regulation
- Beyond the maturing LCC penetration rate: Where are the growth opportunities?

## STRATEGIES



Andrés Fabre

Aeroma

### PANEL:

#### Creating alliances - How can carrier Alliances be beneficial for carriers of the Americas

- The old practice of interlining has fallen to the wayside as large alliances take their place and LCCs compete for the lowest price tag
- How can carriers benefit from interlining while still maintaining cost?
- LCCs and FSCs, with the line between them getting thinner—should we be thinking about partnerships?

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## **PRESENTATION:**

- Planning out in the long-term, adjusting for 10-year labor agreements
- Duncan Bureau Vice President Sales & Distribution Air Canada



## **PRESENTATION:**

#### Charging the right prices for the right customers - Dynamic pricing based on loyalty and new opportunities for revenue generation

- Understand how dynamic pricing is a key to customer-centric distribution
- Roadmap to true dynamic pricing: What are the blocking elements and how to remove them?
- How to deal with challenges like old industry standards in pricing
- Data analytics and price optimization strategies to capture customers with a low willingness to pay

## **PSS & NDC**

Vice President Sales

& Distribution

WestJet



## **PRESENTATION:**

#### NDC as an enabler of airline retailing

- Sustainable revenue growth with offer personalization
- Passenger centric thinking
- **George Khairallah** President JR Technologies

## **Q&A:**

## Defining ancillary strategies - What's making you money?

- Commercial and revenue steering strategies through inventive FFP programs targeting wellness and utilizing exercise as currency and other innovations
- Personalized ancillary sales: Why are airlines missing the mark on personalization? How to do it right?
- To bundle or unbundle? How can we justify the cost of personalized offerings vs. standardized products and years-backed best-practices
- monetize the travel convenience?



Corstorphine

Americas

Skyscanner

General manager,



PANEL:

• What do airlines need to do today to prepare for technology five to ten years down the road?

**Spirit Airlines** 

**Richard Lowry** Tye Radcliffe Director Distribution Sr. Director Payment & Ticketing Distribution & Sales







Systems

United



#### Becoming global champions: How to develop and execute a successful global expansion strategy

Navigating route acquisition and incentivizing the pursuit of a far-reaching aviation network

• Preparing tactics to ensure consistent and sustainable revenue growth

• Offer management, order management, and payment solutions that enable airline retailing

More choices, more revenues: What are the new ancillary products in the marketplace and How to further

#### Future Distribution - How do airlines need to adapt to future direct distribution channels?

• Drawing a line of comparison between linked data vs. big data • Exploring NDC integration with APIs

## WORLD LOW COST **AIRLINES CONGRESS**

#### **GROWTH & ROI**



**David Harvey** Managing Director, Business Development Southwest Airlines

### **PRESENTATION:**

#### Sold out without being a sellout - Lessons from the Southwest Airlines business model

- Analyzing the basic philosophy behind LCCs- low fares and demand stimulation
- Understanding that brand identity should never take a back seat to expansion
- Achieving brand purity; don't damage your value proposition by distilling company culture



Hafsteinsson

VP of Sales &

leff Potter

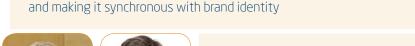
Surf Air

President & CEO

#### **PRESENTATION:**

#### From Iceland to Miami and back - An overview on WOW Air's world takeover and what we can learn from them

- Tackling on low-cost in the long-haul: Creating a mission statement and how you can pull it off
- Unbundling through straightforward philosophy "Why should you pay for something you're not using?"
- Creating a brand brimming with personality: Flirting your way to Iceland by matching with an airline in Tinder
- An inside look into a successful corporate culture: Fostering an environment that employees love to work in and making it synchronous with brand identity



#### PANEL:

The brave world of startup airlines - Startup airlines discuss obstacles, opportunities, creative new business models and bursting through the stratosphere

- Seeing the aviation industry through the eyes of startups; what are the big issues, what needs are these new business models addressing?
- Analyzing startup trends to understand what brings about successes and failures in the landscape
- Understanding the startup market, who are the travelers and what are they looking for?

#### DISTRIBUTION



- Debunking the myth that we operate in an age of open skies
- GDS distribution is made for legacy carriers. What needs to change?
- Are airline commissions truly a thing of the past?



SVP Sales &

Distribution

Norwegian Air

#### **PRESENTATION:**

**PRESENTATION:** 

#### End-to-End Distribution - NDC and providing a bigger picture of industry transformation

- strategies?
- Director Global Product Distribution Air Canada



Kevin Sullivan

Senior National

Relations

Airlines

Southwest

Villiam Dean Donovan

Volaris

Founder and Director

Manager, Corporate

## **PRESENTATION:**

#### Growing in the corporate travel market: How to increase airline' appeal to corporations

- travel

### POST DIGITAL BUSINESS MODELS

#### PANEL:

### Is forward-thinking mentality enough to survive the digital revolution?

- offerings through GDSs.
- sales channels
- these challenges and foster internal growth

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President and CEO

NewLeaf Travel

**Company Inc.** 

Edward Wegel

Advisorv Board

I td

Canada Jetlines

#### Disruptive distribution - Breaking the traditional business model and trailblazing through disruption

 Understanding the pros and cons of alliances and why some are actively choosing not to participate. • Realizing the foundation of disruption: understanding the traditional airline model so it can be challenged

• Challenging the notion in the outsider's perspective of unbiased travel agents

 NDC's road map and recent achievements: Have we reached the stage of mass adoption? How NDC is changing the current distribution landscape and what it means for airlines' future distribution

• How does NDC open up a new opportunity for interline cooperation between LCCs and FSCs?

• What is holding airlines back from gaining prominence with corporate travel buyers? • How to compete with the incumbent airlines' loyalty programs and large corporate sales forces? • The next-generation of business travelers: Millennials and how they are shaping the future of business

What are the big trends affecting the corporate travel ecosystem in the coming years?

 Ensuring you deliver contextual and relevant customer experiences throughout all channels by analyzing. current strategies including sources of data collection, usage of analytics and gauging personalization of

• Evoking the transition of a ticket-centric model to a customer-centric model; look above fares to ensure that customers are behind your company mission and a part of your company's big-picture vision • Adapting traditional reservation systems to cater to a digital world and deliver new capabilities and new

Open discussion into the future of airlines in the Americas, how will the regional aviation community meet





/irgin America

#### **ROUNDTABLE:**

**PRESENTATION:** 

environment

currency devaluation

#### Creating actionable insights: Learn how to properly extract insights from your raw data

 Good analytics starts with clear purposes: What are the business questions CIOs should focus on to find answers in their data?

Disruptive promotions & #NocheAerolíneas: using Revenue Management

How Aerolíneas Argentinas strategized for a weak macroeconomic environment impacted by

Creating a dynamic business strategy that is able to adapt to a changing socio-economical context

segmentation and Social Media to stimulate demand on a changing macroeconomic

Processing and interpreting huge volumes of data: What is your number one strategy?

 Real-life examples of how airlines apply data analytics to solve operational challenges and offer personalized products services



ector of DigitalMarketing

Diego García VP, Distribution & Revenue Management Aerolíneas

Aerolíneas Argentinas

David Tait

#### Putting the V in 'Viral' - How Virgin Atlantic Airways' disruption predated the digital age

- Creating a culture of agility-based marketing by responding appropriately based on contextual information
- Staying relevant by being brave and bold, challenging stereotypes and poking fun at seriousness
- looking at culture with different eyes as an airline

• Social media as an engagement platform: Why social media strategies need to be rethought

Are social media channels primarily valuable as content distribution engines?



First Employee and Former

essica Marin nior Public Relations & gital Specialist liami International Airport



#### Amy Valcik ef Sales & Marketing Flybe



Dana Airlines

### **ROUNDTABLE:**

**ROUNDTABLE:** 

making a mistake.

#### Multi-channel digital marketing: How to convert visitors to paying customers by efficiently utilizing our different digital media channels

Programmatic and how to do personalization at scale - Different travelers exhibit different buying behaviors. If you're thinking of all your customers as a single unit rather than individuals, you're

• Thinking programmatically: How technology makes it possible to reach millions of customers but each

• Understanding the digital tools utilized in marketing strategies

with something that seems personally relevant and interesting • How programmatic can increase customer conversions and revenue

Real-time optimization: Reducing advertising costs whilst increasing conversions

- Multi-channel marketing teams and how to best utilize your resources to maximize engagement.
- Becoming a master of catalyzing immersive experiences to envelop visitors and create new customers

## THE AVIATION **INTERIORS SHOW**

#### **ROUNDTABLE:**

#### Post BYOD interiors: New design methods focusing on removal of hardwired IFEs and the improvement of the BYOD experience

- holders on tabletops
- seats, tablet-friendly seats and small mobile device-friendly seats



Jason Wilson

Real Estate

Development **Miami-Dade** 

Aviation

Division Director

Management and

Loren Bolstridge

Avionics Engineering

Manager, Cabin

**Delta Air Lines** 

#### **ROUNDTABLE:**

#### Lounge Design - Creating comfortable lounges with minimal space and how to perpetuate brand identity and experience with parity between airplane and airport

- Analyzing parity and brand identity inside of design strategies for lounges



### **PRESENTATION:**

#### Future of aircraft seating - An inside look into trends in seating and interior design

- products, etc.
- how to know when you're pushing too far
- limitations are

gslev Ezenwa mmunications



**PRESENTATION:** 

content or social advertising?

What does social success mean?

• Empowering your employees for social success

- Utilizing an overview of Virgin Atlantic's history to understand how and why disruption worked and



## Monetizing social media marketing -Do sales from social media investments result from social



Managing Officer **Tronos Aviation** Consulting

• Creating interiors that add to the BYOD experience by providing device charge stations, outlets and device

 Losing hardwired IFE weight and substituting space to incorporate design that compliments a BYOD model • Optimizing for BYOD by bearing in mind the types of devices that flyers will bring: tackling laptop-friendly

• Understanding the pursuit of comfort and creating cohesion between the airport to airline journey

• Efficiently utilizing space to promote the most comfortable experience while minimizing excess

Newest trends in seating layouts and products; slim line, diversified product lines, premium economy

How light is too light? An inside look into the specifics of lightweight material applications in seating and

• Additive manufacturing and how they want to shake up part procurement, replacement and what its

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## **KEYNOTES AFTERNOON DAY 1**



Richard Barajas Vice President Business Development ClickTripz

## PRESENTATION:

#### Digital Innovations to Drive New Ancillary Revenue

- Creating a strategy for monetization of abandoning web site traffic at zero cost
- Understand the recipe to triple your ancillary hotel revenue
- How to unlock a million dollars in annual profit in only 45 minutes



CT0

CarTrawler

#### **KEYNOTE PRESENTATION:**

#### Google's stealth attack on travel - CarTrawler's CTO explains why Google poses the biggest longterm threat to the profitability and growth of the entire travel industry

- In the short term, hotels, airlines and existing OTAs will see an opportunity for collaborative incremental demand, however that honeymoon period can't last forever and Google is already planning well beyond that.
- Understanding Google's surprising strength as quiet intermediary, how long does it take before this bridge gets a toll and who is going to pay it—you or the travelers?
- How to strategize a push to take back control; withholding inventory and pricing from Google to ensure that the giant doesn't capitalize on its position as a starting point of travel planning



Ellias Zaccack SVP Commercial SES



James Callaghan Cheif Technologist WestJet Korrowski karter Korrowski kart



Rodrigo LlagunoKatri Harra-CXOSalonenAeroméxicoChief Digital OfficerFinnair

#### **KEYNOTE PANEL:**

How can we take the connected aircraft beyond entertainment?

- What future innovative passenger experience elements can we expect will be driven by Wi-Fi?
- How can we marry ancillary revenue and inflight connectivity?
- Will KA and KU co-exist and offer sustainability in the next 10 years?

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## KEYNOTES DAY 2



Founder and CEO

VivaColombia

KEYNOTE PRESENTATION:

## Creating technically sound business strategies to affect bottom line ROI

- High-Touch, High-Engagement through digital-mobile platforms including chatbox-messenger implementation, Instagram and twitter
- Cloud Systems and integration and dealing with legacy systems, measuring ROI in a hybrid cloud platform integration
- The digital traveler and the evolution of airline-consumer interaction; fostering a digital relationship with a traveler that is based on offering the best travel experience and not the best ticketing experience
- Discretionary pricing is it finally here and is NDC already proving to bridge the gap between standard and truly personal offerings?



Dag Skage

Norwegian Air

CIO

#### **KEYNOTE PRESENTATION:**

## The tech behind exponential growth strategy - Norwegian's CIO speaks on the work behind the tech veil for Norwegian Air

- Long-haul low cost, how to prepare for the technological processes required to create a strong tech foundation
- Norwegian's systematic growth and the actual IT systems that make it possible
- How do we go about implementing an effective IT framework for tomorrow and exploring where we can apply it: ticketing, pricing and more



Seth Cassel President EveryMundo

#### KEYNOTE PRESENTATION: The direct channel, passenger acquisition, and owning your customer

- New customer acquisition and incremental revenue growth
- Improving customer experience and conversion online through new technologies
- Executing highly technical strategies without highly technical people

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**KEYNOTE SESSIONS** 

**BUSINESS AND STRATEGY** 

KEYNOTE PRESENTATION: CREATING A MARKET FOCUSED BUSINESS MODEL IN THE MODERN AVIATION LANDSCAPE

• Unit cost reliability: achieving structurally faster aircraft turn times, efficient day-of operations to minimize downtime and better fuel storage practices

Ultra-reliability: combining logistics, data analytics, information systems and process excellence

D	A	Y

dinosaurs?

PRESENTATION: The

With many customers

bringing their PEDs on

board legacy IFE's are fast

becoming a second thought?

extinction of hardwired IFE

systems - Are hardwired IFE

systems going the way of the

ONE

PRESENTATIO

Bridging the i

between airli

What are wa

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atmosphere

N: Airport I.T -	PAN
nnovation gap	mo
<b>nes and airports</b> vs of achieving	fore
al parity and	Sou
Illaborative	mai
between airlines	• 1

- and airport Jumping on innovations in interior geolocation technology and voice technology
- Understanding how to interface with customer through in-house Wi-Fi, common platforms of social media and learning the technology we should be investing in to provide the most efficient and

personalized airport to airline Maurice Jenkins, Director Information Systems and Telecommunications, Miami International Airport

- CASE STUDY: Aiming your mobile tech inwards -Now that multiple customer facing applications have been built, see how mobile may benefit
- our operation Build on existing frameworks. to expand platform usability and applications Track assets in an accessible
- platform to increase employee efficiency and minimize asset-related delays
- Find new customer-facing applications for your platform by providing selective visibility of customer-related
- Jeff Ulrich, Senior Manager Digital Innovation, **United** Airlines

### JOINT INTERACTIVE ROUNDTABLES

2. Customizing connectivity: Understanding your scope of options regarding connectivity and how to approach your provider to kimize connectivity offering Elias Zaccack, SVP Mobility Market Solution Center. SES

7. Integrated analytics: Tracking employee behavior to maximize airline efficiency and

12. Data, analytics and machine learning: Exploring applications, facing

of operations and procedural Martin Bover, CIO, Greater **Toronto Airports Authority** 

solutions

#### 17. A.I in aviation: Where does A.I fit into the Airline Industry? We explore various forms of Applied Artificial

- boost overall company morale too similar?

both internal and external aspects

## Intelligence and Machine learning

- How moving to a fully Network preeminence: structuring advantageous codeshares, alliances, joint business arrangements and strategic investments wireless system and eliminating legacy IFE Top customer experience and convenience: utilizing mobile apps, proximity sensors and personalized service for frequent flyers systems can increase lavne Hrdlicka, CEO, letstar Group personalization by utilizing mobile platform data KEYNOTE PRESENTATION: TAKING SPIRIT TO THE NEXT LEVEL - Sprit's CEO speaks on their new direction and opportunities regarding the ULCC model Reducing weight by • The challenges of continuing with the ULCC model, but taking Spirit to the next level. designing a seat with no preinstalled IFE system Moving Spirit from being known for just low fares to a more reliable and customer friendly airline that still offers the lowest fares in the industry. Dr. Gerald Schreiber, CEO, Improving on-time performance and reducing customer complaints. PaxLife Robert L. Fornaro, CEO, Spirit Airlines KEYNOTE PRESENTATION: BUILDING A LOW-COST MODEL WITHOUT SACRIFICING CUSTOMER SERVICE - VivaAerobus' CEO on treating your customer right while being an LCC From bus to air, how Viva Aerobus' unique business model crafts a brand personality and an entirely different playing field for customer experience PRESENTATION: New ways Analyzing a shifting customer philosophy that banks on loyalty through the digestion of amazing travel experiences to pay: Exploring on-board Creating exponential growth in customer engagement by understanding the underlying values of travel, specifically the how and why payment implementation to Juan Carlos Zuazua, CEO, Viva Aerobús improve customer experience Flexible payment processes RESERVED FOR SPONSOR and how we move towards a secured payment solution **SPEED NETWORKING & MORNING REFRESHMENT BREAK** that is highly configurable for different customers, allowing AVIATION them to purchase once to THE AVIATION WORLD LOW COST **X** AIRXPERIENCE several times MARKETING IT SHOW AIRLINES ( INTERIORS SHOW AMERICAS Practical strategies to detect AMERICAS and prevent fraud, accessing deep learning solutions **MOBILE PLATFORMS (IN** CLOUD AND What can we reap out of **IDENTITY & BRAND** FLIGHT EXPERIENCE) INFRASTRUCTURE virtual payment trends like Apple Pav, Venmo or direct bank-to-bank alternatives PRESENTATION: Personalizing PRESENTATION: Cloud-layered PANEL: Retail revenue models ROUNDTABLE: Post BYOD **ROUNDTABLE:** Creating like Chase Quickpay the in-flight experience - How security - In a world where -How is the evolution towards interiors: New design actionable insights: Learn What does the future of airlines can transform the DDoS attacks can cost \$5 per methods focusing on removal the retail model progressing how to properly extract digital payments look like? hour, how are we securing in-flight experience to make for airlines and will initiatives of hardwired IFEs and the insights from your raw data Will it be a part of an allit more personal, compelling ourselves? like NDC remove barriers? improvement of the BYOD Good analytics starts with inclusive digital platform? and engaging than ever experience Utilizing Intrusion Detection How close are we to seeing clear purposes: What are before **Gold Sponsor Slot** Systems (IDS,) Virtual Private Creating interiors that add airlines transition into the business questions Home in the sky: How to Networks (VPNs) and Data becoming 'Amazons of to the BYOD experience CIOs should focus on to find make passengers feel Loss Prevention Technology Travel'? by providing device charge answers in their data? virtually comforted and (DLP) effectively stations, outlets and device • Are some airlines in trouble Processing and interpreting 1. Scaling disruption: entertained like they are at holders on tabletops Contextual data access of becoming purely a huge volumes of data: What How should airlines manage home control and how we can Losing hardwired IFE weight commodity is your number one strategy and scale their disruption and substituting space to Why airlines have not done. trickle this down to our communications in the digital (and Connecting big data Real-life examples of how well using data to customize employees to control incorporate design that innovation, creativity and airlines apply data analytics the passenger experience? sensitive data in our cloud compliments a BYOD model Al Tredinnick, Business new technology to drive to solve operational Developoment Manager, **15Below**  How digital technologies are • Analyzing new IoT risks and more retail focused airlines • Optimizing for BYOD by challenges and offer opening up many more new how to protect against them bearing in mind the types personalized products/ What can we learn from the 6. Creating scalable Ease of of devices that flyers will nossibilities Paweł Westfalewicz, Chief IT services retail sector when it comes Access (EoA): bring: tackling laptop-friendly Rodrigo Llaguno, CXO, Architect, LOT Polish Airlines Amy Labroo, Director of Digital to delivering value-led eating a customer experience seats, tablet-friendly seats loyalty and rewards for our Marketing, Virgin America based on the least amount of Aeroméxico and small mobile devicetens from booking to landing passengers Amy Valcik, Chief Sales & friendly seats Chris Jessen, CIO, OneJet MODERATOR: Rolando Marketing Officer, **Flybe** Loren Bolstridge, Manager, Damas, Managing Director 11. Child-free zones: Cabin Avionics Engineering, North America & Asia, Avianca n-depth analysis into the politics Delta Air Lines of child-free zones including: Eric Nordling, COO, Revenue monetizing silence, the overview Management Systems of customer response, and Gaston Rodriguez, USA forward looking projections of its Commercial Director Azul standardization
  - 16. On board payments: Putting passenger experience at

the heart of next-gen payment solution through mobile platform enabled services

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Linhas Aéreas Brasileiras

#### IEL: Using customer-choice deling to more accurately ecast future demand - A us into the Caribbean and th American distribution rkets

nvesting in big data projects )TAs vs. metasearch engines Regional carriers competing with national carriers Dealing with low volumes How to overcome low travel

volumes and political and economic instability **MODERATOR:** Anton Diego,

Founder & CEO, EveryMundo Chris Amenechi, VP. Pricing and Revenue Management, Copa Airlines

Brad Turner, Director Sales tegy & Distribution, Westiet Rafael Andres Martinez, VP Distribution & Revenue Management, Aerolineas

Argentinas

#### PANEL: Americas route outlook - Strategizing route acquisition to maintain consistent growth and fostering significant ROI

 Managing capacity: How to achieve sustainable growth, given the region's huge orde book and temptation by some airlines to continue or resume strategic expansio Meeting safety standards: How to collaborate towards a crossborder aviation safety regulation Beyond the maturing LCC penetration rate: Where are the growth opportunities? Dave Doty, Senior Manager, Network Planning & Performance. Southwest Airlines

Trey Urbahn, CCO, Executive Board Member, TAP Portugal Tadashi Matsushita, VF Strategic Planning, The Americas, All Nippon Airways Co.

#### 3. A la carte offerings and preorder meals:

ng the envelope to provide unique offerings and meal ience in a streamlined fashion. Luis Gerardo Castillo, Revenue lanagement & Pricing, Pawa Dominicana

8. LCC and FSC Converging: Distinction in the face of blurred lines; are FSCs and LCCs becoming

#### 13. Loyalty & Co-Branding:

How co-branding affects your business models, understandin effective lovalty strategies with financial instituti Scott Fisher, Sr Director Ancillary Revenue and Lovalty, Frontier Airlines

#### 18. Roundtable: Defining ancillary strategies -More ch ore revenues

What are the new ancillary oducts in the marketplace and How to further monetize the Rustom Birdie, Ancillary Products Manager, Virgin America

#### **ROUNDTABLES: Seating the** supersonic -Exploring the needs that will be addressed when we transfer into commercial supersonic travel

- What does a commercial Supersonic experience look like to the high end passenger?
- With a narrower fuselage and limited room, how do you provide an upscale and viable experience?
- Looking beyond seating to create a high end living space and experience

#### **ROUNDTABLES: Dual brand** strategies - How to position your brand effectively within vour market

- Defining marketing strategy when having low-cost and ultra-premium offerings within the same airline
- Multiple brands: where to position our airlines within our brand matrix
- Where do ultra-low-cost carriers fit into this?
- Will we see LCCs introducing more premium offerings and would that change the branding strategy?

### 4. Interior hygiene strategies: 5. Experiential marketing: Analysis of best materials for

seats, armrests and tabletops that promote cleanliness

#### 9. Interior experience:

Cultivating unique experiences through cutting edge design, assessing value of amenities on case by case bases and cabin class

#### 14. Travel Disruption:

How to improve the way we manage disruption in travel operations by reducing collateral revenue damage

#### 19. In the mood for flying: Using lighting technology to

create a sense of space and contentment

#### Creating brand experiences outside of airlines and airports to maximize engagement

#### 10. Customer expectations:

How do we balance our marketing investment to improve the customer experience with maintaining a cost advantage

#### 15. Boosting demand in underperforming flights:

How can airlines utilize innovative and cutting edge marketing tactics to boost demand for flights that are not performing up to standards?

#### 20. IFE & Business Platforming:

More content more games and more advertising; turning IFE into a business platform

## DAY ONE

relevant content to maximize

passenger engagement and

increase customer lovalty

languages as do OTAs

#### CONFERENCE DAY ONE > TUESDAY, MAY 9<sup>TH</sup>, 2017

					3/4
	REMOTE SOLUTIONS	AI & IOT	STRATEGIES	COMFORT	SOCIAL MEDIA
20	<ul> <li>PRESENTATION: No- Tech, Low-Tech Solutions</li> <li>Creating a customer experience with readily available tools</li> <li>Delta's 'Early-Valet' System is based on the simple premise of having staff pre-board carry-on luggage and stow into the customer- appropriate overhead compartments, their testing has shown that simple procedural enhancements contribute greatly to customer experience</li> <li>Utilizing available resources to impact positively customer experience design</li> <li>Low-Tech and No-Tech problem solving as a low-risk high-gain investment</li> <li>Create trials and measure data to implement solutions effectively</li> </ul>	<ul> <li>ROUNDTABLE: Stealing from the cockpit - Augmented Reality has been used by our pilots for years, what are the possible applications if we take it out of the cockpit?</li> <li>Take the HUDs from the cockpits and into the airport with wearable technology</li> <li>Utilizing AR to deliver relevant contextual information to your employees in order to ensure best customer experience</li> <li>What is the possibility of creating a mobile platform that could interface with our customer's own wearables to deliver relevant journey information?</li> <li>Ajay Sharma, Investment Associate, JetBlue Technology Ventures</li> </ul>	<ul> <li>PANEL: Creating alliances</li> <li>How can carrier Alliances be beneficial for carriers of the Americas</li> <li>The old practice of interlining has fallen to the wayside as large alliances take their place and LCCs compete for the lowest price tag</li> <li>How can carriers benefit from interlining while still maintaining cost?</li> <li>LCCs and FSCs, with the line between them getting thinking about partnerships?</li> <li>Andrés Fabre, CEO, Aeromar Mark Schwab, CEO, Star Alliance</li> </ul>	<ul> <li>ROUNDTABLE: Next-gen aircraft interiors - From Boeing's 77X to Boom's XB- 1, new design strategies for lightweight and comfortable travel</li> <li>Understanding next gen airplane dimensionality, weight capacities and design opportunities</li> <li>Looking to alternative seating designs for supersonic and beyond, moving away from flatbeds and into pods</li> <li>Marrying luxury with ergonomic design by operating in dynamic non-traditional space accommodation models</li> </ul>	<ul> <li>PRESENTATION: Disruptive promotions &amp; #NocheAerolineas: using Revenue Management segmentation and Social Media to stimulate demand on a changing macroeconomic environment</li> <li>How Aerolineas Argentinas strategized for a weak macroeconomic environment impacted by currency devaluation</li> <li>Creating a dynamic business strategy that is able to adapt to a changing socio- economical context</li> <li>An analysis into Aerolíneas Argentinas' successful development of a methodology which applies Revenue Management Segmentation combined with social media to generate disruptive promotions that stimulate demand without revenue dilution</li> <li>Diego García, CCO, Aerolíneas Argentinas Rafael Martínez, VP, Distribution &amp; Revenue Management, Aerolíneas Argentinas</li> </ul>
40	<ul> <li>PRESENTATION: Tag it and track it - Innovations in baggage handling</li> <li>E-tags and connected bags-What are the other bag-drop initiatives to meet the needs of all users?</li> <li>Justifying the business case for the transition to home printed bag tags</li> <li>Utilizing portable beacon technology in addition to mobile apps in order to keep updated and accurate info on baggage tracking</li> <li>Focusing on IT alone is not enough its also about changing the business processes</li> <li>What do we need to change in the process and how can technology help us?</li> </ul>	ROUNDTABLE: The Internet of Things and the customer journey-Facing unseen levels of hyper connectivity, how will IoT affect the customer journey? • How can IoT improve stress points throughout the customer journey by utilizing multiple geo-specific access points and device-to-device intorfacing	<ul> <li>PRESENTATION: Becoming global champions: How to develop and execute a successful global expansion strategy</li> <li>Navigating route acquisition and incentivizing the pursuit of a far-reaching aviation network</li> <li>Planning out in the long-term, adjusting for 10-year labor agreements</li> <li>Preparing tactics to ensure consistent and sustainable revenue growth</li> <li>Duncan Bureau, Vice President Global Sales, Air Canada</li> </ul>	ROUNDTABLE: Lounge Design - Creating comfortable lounges with minimal space and how to perpetuate brand identity and experience with parity between airplane and airport • Understanding the pursuit of comfort and creating cohesion between the	<ul> <li>PRESENTATION: Putting the V in 'Viral' - How Virgin Atlantic Airways' disruption predated the digital age</li> <li>Creating a culture of agility- based marketing by responding appropriately based on contextual information</li> <li>Staying relevant by being brave and bold, challenging stereotypes and poking fun at seriousness</li> <li>Utilizing an overview of Virgin Atlantic's history to understand how and why disruption worked and looking at culture with different eyes as an airline</li> <li>David Tait, First Employee and Former Executive VP and Director, Virgin Atlantic Airways</li> </ul>
00	<ul> <li>PRESENTATION: Designing the airport of the future - How to differentiate as an airport and create a unique passenger experience?</li> <li>Innovative terminal designs to cope with increasing passenger numbers comfortably</li> <li>Cost-control vs. new service gadgets</li> <li>Moving towards a customer-centric airport: Identifying the pain points and redefining the travel experience</li> <li>Addressing the need to balance all stakeholders' interest within the Canadian User Pay Model</li> <li>Bert van der Stege, VP &amp; CCO, Halifax International Airport Authority</li> </ul>	<ul> <li>interfacing</li> <li>How the loT can improve experience, fuel efficiency and amplify passenger personalization through a system of perpetual communication between access points</li> <li>Finding loT right now, looking at cross-platform interfacing, managing tech communication streams and addressing security vulnerabilities</li> <li>Rocky Wiggins, CIO, Spirit Airlines</li> </ul>	<ul> <li>PRESENTATION: Charging the right prices for the right customers - Dynamic pricing based on loyalty and new opportunities for revenue generation</li> <li>Understand how dynamic pricing is a key to customer- centric distribution</li> <li>Roadmap to true dynamic pricing: What are the blocking elements and how to remove them?</li> <li>How to deal with challenges like old industry standards in pricing</li> <li>Data analytics and price optimization strategies to capture customers with a low willingness to pay</li> <li>Lyell Farquharson, Vice President Sales &amp; Distribution, Westjet</li> </ul>	<ul> <li>airport to airline journey</li> <li>Analyzing parity and brand identity inside of design strategies for lounges</li> <li>Efficiently utilizing space to promote the most comfortable experience while minimizing excess</li> <li>Jason Wilson, Division Director Real Estate Management and Development, Miami-Dade Aviation Department</li> </ul>	<ul> <li>PRESENTATION: Monetizing social media marketing -Do sales from social media investments result from social content or social advertising?</li> <li>Social media as an engagement platform: Why social media strategies need to be rethought</li> <li>Are social media channels primarily valuable as content distribution engines?</li> <li>Empowering your employees for social success</li> <li>What does social success mean?</li> <li>Amy Valcik, CMO, Flybe Jessica Marin, Senior Public Relations &amp; Digital Specialist, Miami International Airport</li> </ul>
	CONTENT & COMFORT	DATA	PSS & NDC	DESIGN	SMART MARKETING
20	<ul> <li>PRESENTATION: Becoming an Entertainment Wizard - Make your customers want to fly by providing the best in curated content</li> <li>Learn how we can take advantage of a world of content exclusivity and streaming-rights warfare to provide a unique entertainment experience</li> <li>Utilize a unique hub of relevant content to maximize</li> </ul>	<ul> <li>CASE STUDY: Using Translation to drive direct bookings and consumer loyalty - Creating a cultural-specific solution to understand your customers</li> <li>Providing information in a consumer's own language influences buying decisions</li> <li>On average, airlines support fewer than half as many languages as do OTAs</li> </ul>	<ul> <li>PRESENTATION: NDC as an enabler of airline retailing</li> <li>Sustainable revenue growth with offer personalization</li> <li>Passenger centric thinking</li> <li>Offer management, order management, and payment solutions that enable airline retailing</li> <li>George Khairallah, President, JR</li> </ul>	<ul> <li>ROUNDTABLE: Creating designer brands - Using design as a brand differentiator</li> <li>Thinking beyond the idea of seats, creating brand identity while pushing design into lighting, interiors, restrooms and beyond</li> </ul>	ROUNDTABLE: Programmatic and how to do personalization at scale - Different travelers exhibit different buying behaviors. If you're thinking of all your customers as a single unit rather than individuals, you're making a mistake. • Thinking programmatically: How technology makes it possible to reach millions of customers but each with something that

Technologies

## DAY ONE

• Find out how to use data to better understand your customer entertainme needs and develop appealing entertainment profiles PRESENTATION: Onboard Wi-Fi - Making it affordable while maximizing profitability How to overcome bandwidth capacity constraints and high costs? What are the other stumbling blocks to a seamless connectivity? Using Wi-fi as a revenue generating platform • What are the trends that will revolutionize the onboard connectivity?

PRESENTATION: Handling

and communicate service

Delivering personalized

solutions straight to the

customer ranging from notifications to auto-

rebooking for delays,

irregular operations - Utilizing

digital tools to assess, resolve

#### pete for global consumer: Kevin Cohn, Senior Vice President of Operations, Smartling PRESENTATION: Chatbot revolution - How chatbots will revolutionize the travel industry; distribution, disruption and why your

airline should embrace it Creating customer-facing chatbots that perform as your traveler's very own personal assistant · Chatbot platforms as all-

New technology makes it possible for airlines to better

inclusive, go-to hubs for traveler's to make decisions regarding ticketing, ancillary, purchasable products, etc. Providing unheard of ease of access for customers to interface directly with your

#### PRESENTATION: Why not take it all - owning the shopping basket with disruptive packaging technology

airline services

- Packaging for many country PoS +50 markets via one technology platform Multi accommodation supply marketplace for airline packaging
- Maximizing revenue with high attachment rates for package product upsell Connecting packages into metasearch and other
- distribution channels Manuel Saballus, Director Packaging Solutions, **Peakwork** 
  - - Airlines
- AFTERNOON NETWORKING BREAK PRESENTATION: DIGITAL INNOVATIONS TO DRIVE NEW ANCILLARY REVENUE Creating a strategy for monetization of abandoning web site traffic at zero cost • Understand the recipe to triple your ancillary hotel revenue
- How to unlock a million dollars in annual profit in only 45 minutes Richard Barajas, Vice President Business Development, ClickTripz

#### KEYNOTE PRESENTATION: GOOGLE'S STEALTH ATTACK ON TRAVEL - CarTrawler's CTO explains why Google poses the biggest long-term threat to the profitability and growth of the entire travel industry In the short term, hotels, airlines and existing OTAs will see an opportunity for collaborative incremental demand, however that honeymoon period can't last forever and Google is

- already planning well beyond that.
- travel nlanni

Bobby Healy, CTO, CarTrawler

#### KEYNOTE PANEL: HOW CAN WE TAKE THE CONNECTED AIRCRAFT BEYOND ENTERTAINMENT?

- What future innovative passenger experience elements can we expect will be driven by Wi-Fi?
- How can we marry ancillary revenue and inflight connectivity?
- Will KA and KU co-exist and offer sustainability in the next 10 years? MODERATOR:
- Ellias Zaccack, SVP Commercial, SES James Callaghan, Chief Technologist, WestJet Rodrigo Llaguno, CXO, Aeroméxico
- Katri Harra-Salonen, Chief Digital Officer, Finnair
- NETWORKING DRINKS RECEPTION

to reach millions of customers but each with something that seems personally relevant and

interesting

cancellations and other unforeseen circumstances A standard approach to restore normal services swiftly and cost-efficiently-

#### Collaboration among staff, between airlines and airports • How we can use predictive

disruptions

- analysis to anticipate disruptive events and provide earlier contingency executions
- Sami Foguel, Vice President

#### of Customer Operations and Quality, Azul Linhas Aereas

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#### PANEL: Future Distribution - How do airlines need to adapt to future direct distribution channels?

 Drawing a line of comparison between linked data vs. big data Exploring NDC integration with APIs

• What do airlines need to do todav to prepare for technology five to ten years down the road?

Shane Corstorphine, General manager, Americas, Skyscanner Tye Radcliffe, Director **Distribution Payment & Ticketing** 

Systems, United Airlines Richard Lowry, Sr. Director

Distribution & Sales, **Spirit Airlines** 

#### Q&A: Defining ancillary strategies - What's making you money?

 Commercial and revenue. steering strategies through inventive FFP programs targeting wellness and utilizing exercise as currency and other innovations Personalized ancillary sales: Why are airlines missing the mark on personalization? How to do it right? • To bundle or unbundle? How can we justify the cost of personalized offerings vs. standardized products and years-backed best-practices More choices, more revenues: What are the new ancillary products in the marketplace and How to further monetize the travel convenience? Rana Ghosh, Sr. Director,

Ancillary Revenue, **Spirit** Tom Bacon, Airline Revenue Optimizatio, **CEO** 

- Have branding begin from before the moment passengers board by installing a cohesive design strategy from the moment they arrive at the airport
- Understand how to design a brand experience for your customers by utilizing offthe-wall aesthetic strategies

#### **ROUNDTABLE: Economy** comfort - How to design the space better?

- Space sensations: How to fit in more seats but still ensure comfort, safety and health for passengers?
- New ideas in design. materials, comfort and look
- How to transform the appeal of the dreaded middle seat?
- Competing with LCCs: What cabin experience should we curate in economy, so that it helps increase the load factors but doesn't hurt the brand image?

- How programmatic can increase customer conversions and revenue
- Real-time optimization: Reducing advertising costs whilst increasing conversions

**ROUNDTABLE: Multi-channel** digital marketing: How to convert visitors to paying customers by efficiently utilizing our different digital media channels

- Understanding the digital tools utilized in marketing strategies
- Multi-channel marketing teams and how to best utilize your resources to maximize engagement.
- Becoming a master of catalyzing immersive experiences to envelop visitors and create new customers

Kingsley Ezenwa, Media/ Communications, Dana Airlines

• Understanding Google's surprising strength as quiet intermediary, how long does it take before this bridge gets a toll and who is going to pay it—you or the travelers? • How to strategize a push to take back control; withholding inventory and pricing from Google to ensure that the giant doesn't capitalize on its position as a starting point of

DAY TWO

AMERICAS

focus on next?

revenues?

Americas, IATA

dependence

DAY TWO

1/3

of data to better engage

to provide a personalized

engagement promote

conversion and revenue?

your customers?

experience?

#### **ROUNDTABLE:** Lookin' and **BREAKFAST AND REGISTRATION** PANEL: A future of self-Bookin' - How to decrease boarding and customer **KEYNOTE SESSIONS** autonomy - Creating a website bounce rates and smoother journey to the increase your look to book aircraft with the fewest pain ratio LOW COST AND PASSENGER CONNECTION • How do you take advantage points imaginable **KEYNOTE PRESENTATION: CREATING TECHNICALLY SOUND BUSINESS STRATEGIES TO AFFECT BOTTOM LINE ROI** How to leverage hyper- High-Touch, High-Engagement through digital-mobile platforms including chatbox-messenger implementation, Instagram and twitter connectivity to improve What data is necessary boarding framework Cloud Systems and integration and dealing with legacy systems, measuring ROI in a hybrid cloud platform integration • The digital traveler and the evolution of airline-consumer interaction; fostering a digital relationship with a traveler that is based on offering the best travel experience and not Analyzing cost of the best ticketing experience implementation versus ROI How can increased Discretionary pricing - is it finally here and is NDC already proving to bridge the gap between standard and truly personal offerings? and maintenance William Shaw, Founder and CEO, VivaColombia Ensuring accuracy and security while cutting KEYNOTE PRESENTATION: THE TECH BEHIND EXPONENTIAL GROWTH STRATEGY - Norwegian's CIO speaks on the work behind the tech veil for Norwegian Air down customer boarding dependence Long-haul low cost, how to prepare for the technological processes required to create a strong tech foundation Norwegian's systematic growth and the actual IT systems that make it possible How do we go about implementing an effective IT framework for tomorrow and exploring where we can apply it: ticketing, pricing and more Dag Skage, CIO, Norwegian Air RESERVED FOR SPONSOR KEYNOTE PRESENTATION: THE DIRECT CHANNEL, PASSENGER ACQUISITION, AND OWNING YOUR CUSTOMER New customer acquisition and incremental revenue growth Improving customer experience and conversion online through new technologies Executing highly technical strategies without highly technical people Seth Cassel, President, EveryMundo MORNING REFRESHMENT BREAK AVIATION AVIATION THE AVIATION AIRXPERIENCE MARKETING IT SHOW STRATEGY INTERIORS SHOW AMERICAS Gold Sponsor Slot Gold Sponsor Slot E-COMMERCE AND DIGITAL CONNECTIVITY **GROWTH AND ROI** FUTURE OF INTERIORS GAMIFICATION NETWORKING LUNCH ROUNDTABLE: Embracing PRESENTATION: Sold out ROUNDTABLE: End to end PRESENTATION: Future of **ROUNDTABLE: Pokémon Fly** aircraft seating -An inside e-commerce with NDC - Are passenger journey mapping without being a sellout -- Utilizing platforms like Creating a seamless airlines becoming internet Lessons from the Southwest look into trends in seating Pokémon Go, Tinder and TOMORROW'S PASSENGER customer-centric experience companies? and interior design Airlines business model Snapchat to improve your Mapping out the end-to-end Building a diversified • Newest trends in seating brand Analyzing the basic passenger experience- What portfolio of leading, layouts and products; slim philosophy behind LCCs- Gain awareness with ROUNDTABLE: BYOD is here areas do we need to focus specialized e-commerce line, diversified product lines, low fares and demand a younger audience to to stay - How airlines prepare on most? What areas do we brands as an airline premium economy products, stimulation create a loval following by for tomorrow's passenger • Using e-commerce tools to Understanding that brand etc utilizing popular social media experience Converting captured data • How light is too light? An sell ancillary services identity should never take a gamification platforms to capital- What are the · How will airlines meet the Thinking like an e-commerce inside look into the specifics back seat to expansion Portraying a human image opportunities for ancillary passengers' needs? What giant- What can airlines learn of lightweight material Achieving brand purity; of your airline to create trust are the potential solutions to from companies like Amazon applications in seating and What can airlines learn don't damage your value and relevance in travelers' facilitate and support a BYOD and Alibaba? how to know when you're proposition by distilling from other industries minds when booking philosophy—how do we Using e-commerce to create pushing too far (e.g. hospitality, logistics company culture Analyzing data from these create access points to allow a new revenue stream Additive manufacturing David Harvey, Managing and gaming) to translate new platforms to understand us to maintain ownership of E-commerce and how NDC and how they want to experience into loyalty and ess Development, the impact they have on your an IFE hub can help you acquire focused shake up part procurement, Southwest Airlines increase repeat business? brand data that is shareable and replacement and what its Who is doing it right? Which • Will we reach the point accessible between brands strategies work best and limitations are where seat-back screens are Gary Weissel, Managing Officer, to encourage dynamic how can we improve them? fully replaced by BYOD? **Tronos Aviation Consulting** approaches to airline Mauricio Estrello, Regional Beyond movies & music-Manager Passenger Experience. customers How can you use BYOD HOST: Shane Corstorphine, as a facilitator of revenue General manager, Americas, generation? PANEL: A future of self-PANEL: The brave world of **PRESENTATION: Airplane** Skyscanner hotels: Bars, showers & other startup airlines - Startup boarding and customer airlines discuss obstacles. autonomy - Creating a amenities opportunities, creative new smoother journey to the Creating an unforgettable business models and bursting aircraft with the fewest pain brand experience through through the stratosphere points imaginable the inclusion of luxury Seeing the aviation industry How to leverage hyperamenities through the eyes of startups; connectivity to improve · Making a case for excess, what are the big issues. boarding framework when is it justifiable to make what needs are these new Analyzing cost of a flying hotel? implementation versus ROL business models addressing? Scaling down versatile Analyzing startup trends and maintenance to understand what brings amenities, how can we Ensuring accuracy and marry cost with a unique about successes and failures security while cutting in the landscape experience based on in-cabin down customer boarding

amenities

FAILURES, REDUNDANCY & DISTRIBUTION CONTINUITY **PRESENTATION: Disruptive** PRESENTATION: Protecting yourself - Developing a robust distribution - Breaking the traditional business model cyber security strategy and trailblazing through Create an inclusive and disruption impenetrable cyber security plan to protect your data and • Understanding the pros and cons of alliances and why operations some are actively choosing Protecting cloud-based not to participate assets by monitoring access points and understanding • Realizing the foundation of vulnerabilities disruption: understanding the traditional airline model • How do you know when you so it can be challenged are under attack and how can you combat it? Debunking the myth that we operate in an age of open • How to safely navigate the skies dangers without slowing • GDS distribution is made for down your business legacy carriers. What needs lames Callaghan. Chief to change? Technologist, Westjet Are airline commissions truly a thing of the past? • Challenging the notion in the outsider's perspective of unbiased travel agents Lars Sande, SVP Sales & Distribution, Norwegian Air

• Understanding the startup market, who are the travelers and what are they looking

Jeff Potter, President & CEO, Surf Air

Edward Wegel, Advisory Board, Canada Jetlines Ltd.

Jim Young, President and CEO, NewLeaf Travel Company Inc.

#### PRESENTATION: From Iceland to Miami and back - An overview on WOW Air's world takeover and what we can learn from them

• Tackling on low-cost in the long-haul: Creating a mission statement and how you can pull it off

 Unbundling through straightforward philosophy "Why should you pay for something you're not using? Creating a brand brimming with personality: Flirting your way to Iceland by matching with an airline in Tinder An inside look into a successful corporate culture:

Fostering an environment that employees love to work in and making it synchronous with brand identity

Engilbert Hafsteinsson, VP of Sales & Marketing, WOW Air

#### PRESENTATION: Standing while flying "Yeah, right!" - Are standing room planes soon to be a reality?

- What are the pressure points on the topic? Customer perspective, implementation
- and spacing standards? Folding cinema seating: save room and increasing mobility in the plane with similar alternatives
- What are the twisting seats. and slide over seats and how can we use them to be more space and weight conscious in our aircrafts

#### ROUNDTABLE: Making your digital advertising spend effective

- Know what you want upfront: Identifying the real motivation for investing in digital advertising
- Understand the underlying assumptions which inform ad targeting algorithms
- What are the key components of a successful digital advertising plan?
- Making it more than just remarketing and pop-ups

Bill Tierny, Sr. Director of Marketing, Southwest Airlines

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#### FUTURE DESIGNS

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#### PRESENTATION: The Amazing Technicolor 3D Printed Aircraft - The 3D printed interior revolution and how you benefit

- Utilizing 3D Printing processes to cut material costs in aviation interior outfitting
- Creating complex, consolidated parts with high strength up to, and surpassing, industry standards
- Weight reduction and ultimate cost saving implications by utilizing 3D printable material and streamlining manufacturing processes

#### MARKETING STRATEGIES

#### **ROUNDTABLE:** Creating a content marketing strategy - What makes great content great?

- Unique and off-the-wall strategies for content creation and delivery, streaming directly into customer devices and using it to compliment your airline brand experience
- User-generated content-How to inspire customers to write content for you
- Weaving your content and social media strategies together
- So what? How can you measure the success of your content marketing activities?

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## **DAY TWO**

#### 2:00

#### ROUNDTABLE: The Next Frontier for Check-In: Creating an entirely autonomous check-in platform

- Making the case for mobility, biometrics, e-tags and smart tokens
- Next generation technologies in check-in to enhance customer experiences and efficiencies at the airport
- How to make self-check-in solutions affordable and scalable

Maurice Jenkins, Director Information Systems and Telecommunications, Miami International Airport

2:20

#### PANEL: Asset maintenance through predictive analytics and IoT - How can we promote operational efficiency by getting the most out of our assets?

- Utilizing IoT systems to collect asset-based data and monitor maintenance needs
- Using analytics to understand procedural efficiency and its impact on the health of our assets
- Understanding regulation impact when adopting new technologies, especially when fleet-maintenance is involved

#### Raj Singh, Managing Director, JetBlue Technology Ventures

#### PRESENTATION: Agile procedural management teams - Reworking your IT internals to shorten time to market

- How to build effective learning platforms to promote agility
- Looking internally to foster a tech culture that nurtures reaction time and fast response in a positive way
- Reworking legacy systems to eliminate redundancy in processes and aid your tech team in shaving off response times to irregular operations

Katri Harra-Salonen, Chief Digital Officer, Finnair

#### PRESENTATION: End-to-End Distribution - NDC and providing a bigger picture of industry transformation

- NDC's road map and recent achievements: Have we reached the stage of mass adoption?
- How NDC is changing the current distribution landscape and what it means for airlines' future distribution strategies?
- How does NDC open up a new opportunity for interline cooperation between LCCs and FSCs?

Keith Wallis, Director Global Product Distribution, Air Canadar

#### PRESENTATION: Growing in the corporate travel market: How to increase airline's appeal to corporations

- What is holding airlines back from gaining prominence with corporate travel buyers?
- How to compete with the incumbent airlines' loyalty programs and large corporate sales forces?
- The next-generation of business travelers: Millennials and how they are shaping the future of business travel

 What are the big trends affecting the corporate travel ecosystem in the coming years?
 Kevin Sullivan, Senior National

Manager, Corporate Relations, Southwest Airlines

#### PRESENTATION: Taking the pilot out of the cockpit - New controversial designs

- In the press towards efficiency, relocating the cockpit to the middle of the plane can work wonders for aerodynamics
- No live view is a scary thought but the tradeoff can greatly drop travel times
- Is the airline industry ready for virtual screen flying?

#### PRESENTATION: The Ultimate Cabin Tech Showcase -Looking at new inventions from the leaders of aviation industry technology

- Head rest hammocks, small upgrades that pay in dividends
- Revolutionary space utilization, creating seating, meeting and sleeping areas to mirror rail-based luxury transformation models
- Portable Solutions, creating a lightweight in-cabin connectivity system that works as modem, server and entertainment package with access points for 50 travelers

#### ROUNDTABLE: Sliding into our customers' Direct Messages - Using social media as an effective customer care tool

- Social media tips from the world's top airlines
- How to respond quickly and effectively while keeping every interaction human
- Our customers are revealing insightful information about themselves- How do we track and interpret it effectively?
- How to use social media effectively when services are disrupted or things go wrong

#### THE ENDS OF PERSONALIZATION

PRESENTATION: The bottom line of personalization: Understanding the ends to personalization, what strategies are being used today and how we can propel the industry by utilizing available tools to personalize experiences

- De-mystifying the personalized IFE; looking at available points of contact to make sure the traveler feels as though his seat is meant for him with content curated to maximum specificity
- Executing experience strategies in a case by case basis in order to foster personalized-offering strategies that are dictated by contextual traveler information
  - Exploring available platforms that allow travelers to integrate themselves into their airlines with their own information and that can respond with agility to customer journey needs by linking them to solutions (rentals, destination entertainment, etc.)

#### PRESENTATION: Personalizing the customer journey - How to use live data effectively

- Airlines like easyJet have streamlined and learnt to adapt to live data in real time
- By using google maps, flight information and passenger location you can personalize every step from browser to runway
  - Use data to maintain close relationships with travelers by capitalizing on its application on allinclusive digital platforms

END OF CONFERENCE

#### ONE ORDER AND REWORKING SYSTEMS

ROUNDTABLE: One Order system and finding the single source of truth: Formulating plans for massive reworking of old systems and far-reaching industry standardization

- Exploring the ramifications of the 'One Order' proposition, gauging PSS and GDS providers
- Tackling the proposition of re-engineering back office and legacy distribution systems to pave the way for never-before-seen ease of access and transparency
- Creating a basket that houses airline-created offerings and allows interaction and visibility with third parties

#### POST DIGITAL BUSINESS MODELS

## PANEL: Is forward-thinking mentality enough to survive the digital revolution?

- Ensuring you deliver contextual and relevant customer experiences throughout all channels by analyzing current strategies including sources of data collection, usage of analytics and gauging personalization of offerings through GDSs.
- Evoking the transition of a ticket-centric model to a customer-centric model; look above fares to ensure that customers are behind your company mission and a part of your company's big-picture vision
- Adapting traditional reservation systems to cater to a digital world and deliver new capabilities and new sales channels
- Open discussion into the future of airlines in the Americas, how will the regional aviation community meet these challenges and foster internal growth

William Dean Donovan, Founder and Director, Volaris

## ROUNDTABLES

The interactive roundtable sessions offer you the chance to focus your time at Aviation Festival Americas.

## **10 REASONS TO ATTEND**

### SCALING DISRUPTI

How should airlines manage and scale their disruption communications in the digital (and social) age?

#### **5.** EXPERIENTIAL MARKETING:

Creating brand experiences outside of airlines and airports to maximize engagement

## INTERIOR EXPERIENCE

Cultivating unique experiences through cutting edge design, assessing value of amenities on case by case bases and cabin class

## **13.** LOYALTY & CO-**BRANDING:**

ow co-branding affects your business models, understanding effective loyalty strategies with financial institutions

## 

Where does A.I fit into the Airline Industry? We explore various forms of Applied Artificial Intelligence and Machine learning solutions

#### CONNECTIVITY:

Understanding your scope of options regarding connectivity and unique offerings and meal how to approach your provider to maximize connectivity offering

#### **b.** CREATING SCALABLE EASE OF ACCESS (EOA):

Creating a customer experience based on the least amount of steps from booking to landing

#### **10.** CUSTOMER **EXPECTATIONS:**

How do we balance our marketing investment to improve the customer experience with maintaining a cost advantage?

## **14.** TRAVEL DISRUPTION

How to improve the way we manage disruption in travel operations by reducing collateral revenue damage

#### **18.** ANCILLARY STRATEGIES-

More choices, more revenues: What are the new ancillary products In the marketplace and How to further monetize the travel . convenience?

### A LA CARTE OFFERIN AND PRE-ORDER MEALS:

Pushing the envelope to provide experience in a streamlined fashior

### INTEGRATED ANALYTICS:

Tracking employee behavior to maximize airline efficiency and boost overall company morale

### CHILD-EREE ZONESS In-depth analysis into the politics

of child-free zones including: monetizing silence, the overview of customer response, and forward looking projections of its standardization

## **15.** BOOSTING DEMAND IN UNDERPERFORMING

How can airlines utilize innovative and cutting edge marketing tactics to boost demand for flights I that are not performing up to standards?

## **19.** IN THE MOOD FOR

Using lighting technology to create a sense of space and contentment

#### INTERIOR HYGIENE STRATEGIES:

Analysis of best materials for seats, armrests and tabletops that promote cleanliness

#### 8. LCC AND FSC **CONVERGING:**

Distinction in the face of blurred Interstate FSCs and LCCs becoming too similar

### 12. DATA, ANALYTICS AND MACHINE LEARNING:

Exploring applications, facing both internal and external aspects of operations and procedural capacity gauging

#### **16.** ON BOARD **PAYMENTS:**

Putting passenger experience at the heart of next-gen payment solution through mobile platform enabled services

### **20.** IFE & BUSINESS PLATFORMING:

# streams of in depth content, featuring over 85 speakers!

#### **J.** Attend a unique presentation about the ULCC transformation from Spirit's CEO, Bob Fornaro! Learn how Spirit Airlines is being taken to the next level and where Low-Cost is heading

**D.** Hear from the biggest players of Low-Cost Long-• Haul! Norwegian and WOW Air unveil the hardships and trials revolving disruption and taking on the long-haul

#### **I** Share a seat at the table with leaders from airports **around the world** including the CIO of Greater Toronto Airports Authority and the CCO of Halifax International Airport Authority

9. Discover secrets of the airline startup world with an all star panel featuring CEOs from Surf Air, NewLeaf Travel Company & board member of Canada Jetlines

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More content, more games and more advertising: turning IFE into a business platform

## FLIGHTS:



## Introducing our event technology partner Jublia.

Aviation Festival Americas recognizes the importance of networking. Jublia offers a unique service, combining the latest in networking software with a personal touch to provide an easy-to-use approach for you to facilitate quality networking opportunities.

## So, how does it work?

4 weeks before the event, you will be sent an email containing your personalized link. Click on this link to access the full attendee list. Once here, you can input search criteria. Jublia then uses this information to rank the attendee list in order of their relevance to you!

Simply click on the name of who you would like to meet and securely send them a meeting request. The system acts as your meeting diary, keeping track of your availability and avoiding double bookings. The system will also assign you a "Meeting Table", so you are guaranteed a nice spot onsite to conduct the meeting.

Jublia

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113	M.I.A.	402	KIU	511	IETPUBS
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207	PAXLIFE	408	RADIXX	515	MAXAMATION
211	EVERYMUNDO	410	KRONOS	516	JR TECHNOLOGIES
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STANDARD 2 DAY PASS							
	Tier 1- until February 17	Tier 2- until March 10	Tier 3- until March 31	Tier 4- until April 21	FINAL PRICE		
Price	\$2,515	\$2,750	\$3,145	\$3,300	\$3,460		
Group of 3	\$2,015	\$2,150	\$2,300	\$2,450	\$2,595		

STANDARD 2 DAY PASS + WORKSHOP DAY						
	Tier 1- until February 17	Tier 2- until March 10	Tier 3- until March 31	Tier 4- until April 21	FINAL PRICE	
Price	\$2,815	\$3,190	\$3,520	\$3,675	\$3,830	
Group of 3	\$2,535	\$2,810	\$3,170	\$3,328	\$3,445	

AIRLINES & AIRPORTS PASS (INCLUDES WORKSHOP DAY)							
	Tier 1- until February 17	Tier 1- until March 10	Tier 1- until March 31	Tier 1- until Apirl 21	FINAL PRICE		
Price	\$275	\$300	\$325	\$350	\$375		
Group 3	\$220	\$245	\$270	\$295	\$320		

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